

# University Social Responsibility through the lens of students: Does it really matter?

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# University Social Responsibility



Chase (1923) 'public-minded alumni'

Zomer & Benneworth (2011) The recent emphasis on USR in the 'third mission' of HEIs



**UNESCO** (1998), World Declaration for Higher Education in the 21st Century", affirmed the importance of USR in the face of the complexity and challenges of today's world



**2030 Agenda - Sustainable Development Goals** (2015) 4. Quality education | ensure equal access to all levels of education | sustainable development, human rights, gender equality, global citizenship and appreciation of cultural diversity



**ISO26000 - Guidance Standard on Social Responsibility** (2010) represented a consensus for sustainable development, taking into account the local and global impact of each institution

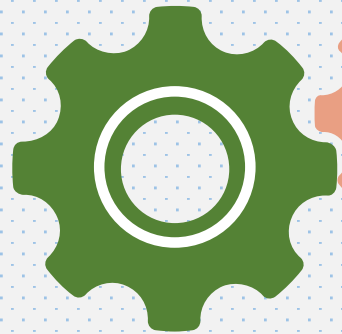
**ISO 21001 - Management Systems for Educational Organisations** (2018)

In the post-Bologna European context, special emphasis was placed on the responsibility of HEIs to provide equal opportunities for all to access, progress and reach higher education, despite their different cultural and social origins (London Communiqué, 2007)



# University Social Responsibility: Beyond the Ivory Tower

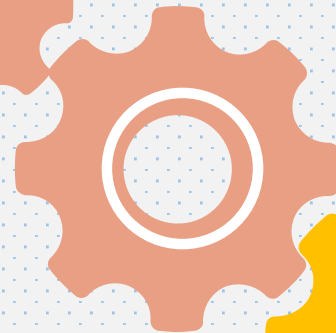
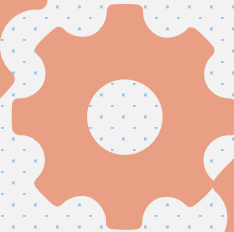
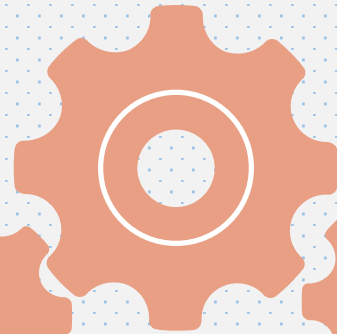
USR arising from the marketization and internationalization of ES



Conservative pole

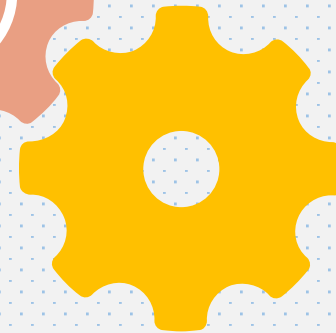
Organizational governance and institutional reputation

USR as an opportunity to achieve financial stability



Changing space,  
Space of change, enhancer of innovation and practices

USR as deep transformation and institutional endeavour



Critical-transformative pole

USR crosses Universities mission as a whole transformation at all levels

# University Social Responsibility: Beyond the Ivory Tower

Reiser (2008)  
USR focused on management



Conservative pole

Velazquez, et al. (2006)  
USR as administrative  
sustainability

Vallayes, et al. (2008;2009)  
USR dinamic, interpenetrates  
University mission

Vasilescu et al. (2010)  
emphasizes a  
collaborative role from  
the point of view of  
citizenship

## Ecological University

(Menezes, et al. 2018)

Consistent holistic and systemic vision of its multifaceted and complex nature, built by different relationships and interactions, whether between its internal structures or with other social organisms

Critical-Transformative  
pole

# The ecological university: A commitment with the world

## Participation in projects/ extracurricular activities

→ The level of social responsibility influences their perceptions of responsible companies (Droms & Stephen, 2015)

→ Develops capacity in decision-making, involvement and accountability (Lopes, 2015)

→ Opportunity for training critical citizens

↓  
personal involvement and responsibility on the part of students, which are usually translated into autonomy behaviours (Lopes, 2015)

University:  
multiple learning  
spaces



More than train professionals of excellence :

- future *alumni* with critical awareness and tools to work in the RS área
- allows them to become aware and improve the socio-environmental impacts of their actions
- citizens of today's world

Students as  
global citizens  
(Barnett, 2011)



# University Social Responsibility in action

## Research / USR Projects

have a recognized potential in this area for their commitment to principles of equity, social justice and citizenship (European Commission, 2010)

In the perceptions of the concept by the stakeholders (Larrán, López & Márquez, 2011; Vàsquez, Aza & Lanero, 2014)



In the development of instruments that allows the analysis and comparison of USR practices (E3M, 2011) and benchmarks in this area (Martin, 2016)



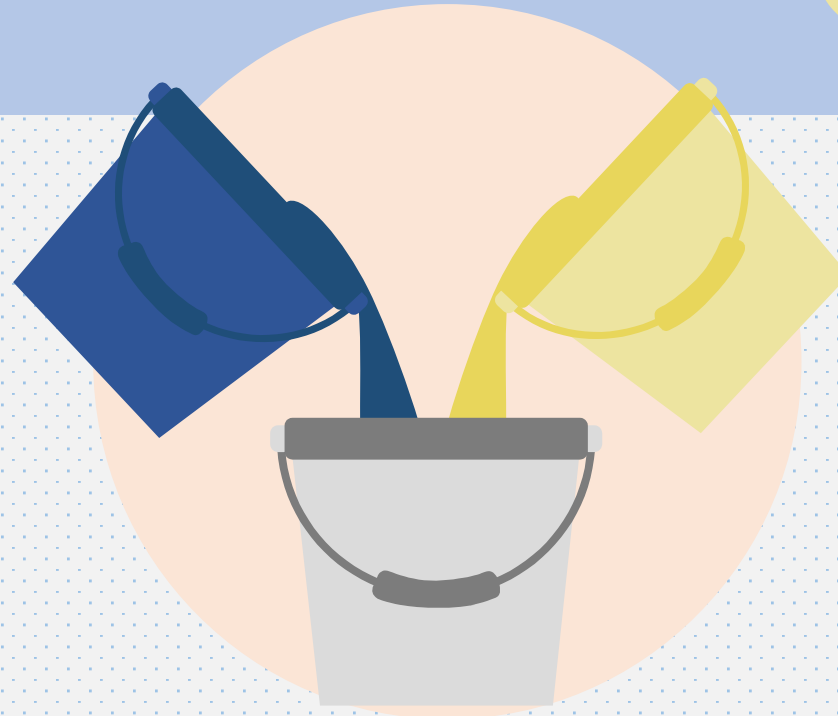
There is a lack of research about USR in action (Rech, et al, 2016) and about the potential impacts of the training/participation of students in USR projects on their academic, civic and professional life (Larrán, López & Andrades Peña, 2012)

# Research Goals

Students' Training in USR

USR Strategy

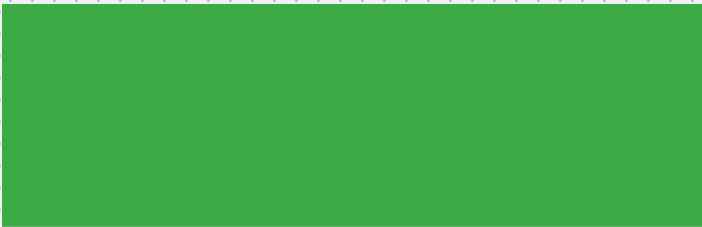
Understand the impact of participation in USR projects in the dimensions of their academic, civic and professional life



Map and take knowledge of projects and practices in different contexts, in order to understand how different European universities conceive and operationalize the training potential of the USR concept

Produce knowledge about University Social Responsibility in the European context

# Research Context



## KEY FACTS

### Project Leader

National Union of Students of the United Kingdom - NUSUK

### Partners

The National Unions of Students in Europe  
The University of Edinburgh  
Kaunas University of Technology  
Universidade Do Porto  
Edinburgh University Students' Association  
Kaunas University of Technology Students Union  
Student Association of Faculty of Psychology and Educational Sciences University of Porto  
University of Porto

### Duration

September 2016 - September 2019

## ESSA PROJECT European Students, Sustainability Auditing

Certificate in University Social Responsibility Auditing



[www.essaproject.eu](http://www.essaproject.eu)  
#essa\_usr



This project is co-financed by the Erasmus+ Programme of the European Union.

## EXPECTED IMPACT

- ⊙ A more flexible approach to student learning, assessment and certification
- ⊙ Allowing students to engage with real world issues
- ⊙ Enhancing of the use of student/learner centred approaches
- ⊙ More effective integration of practical training and learning in and from real-world situations

## OBJECTIVES

- ⊙ Creating an innovative approach to the recognition and validation of knowledge, skills (including soft skills) and competences
- ⊙ Producing a significant Open Educational Resource (OER) for a ECTS 5 Credit Certificate in Social Responsibility Auditing (EQF Level 6)
- ⊙ Contribute to the wider process of developing alternative models of curriculum development

## ACTIVITIES

- ▶ Facilitator training
- ▶ Student auditor training
- ▶ Audits
- ▶ Learning, assessment and certification

” A socially responsible University would understand its impact on the world. It would consider issues of justice and accountability, locally and globally, in creating a community that contributes to society.  
Professor Mary Bownes  
Senior Vice Principal 2013/14  
University of Edinburgh  
”

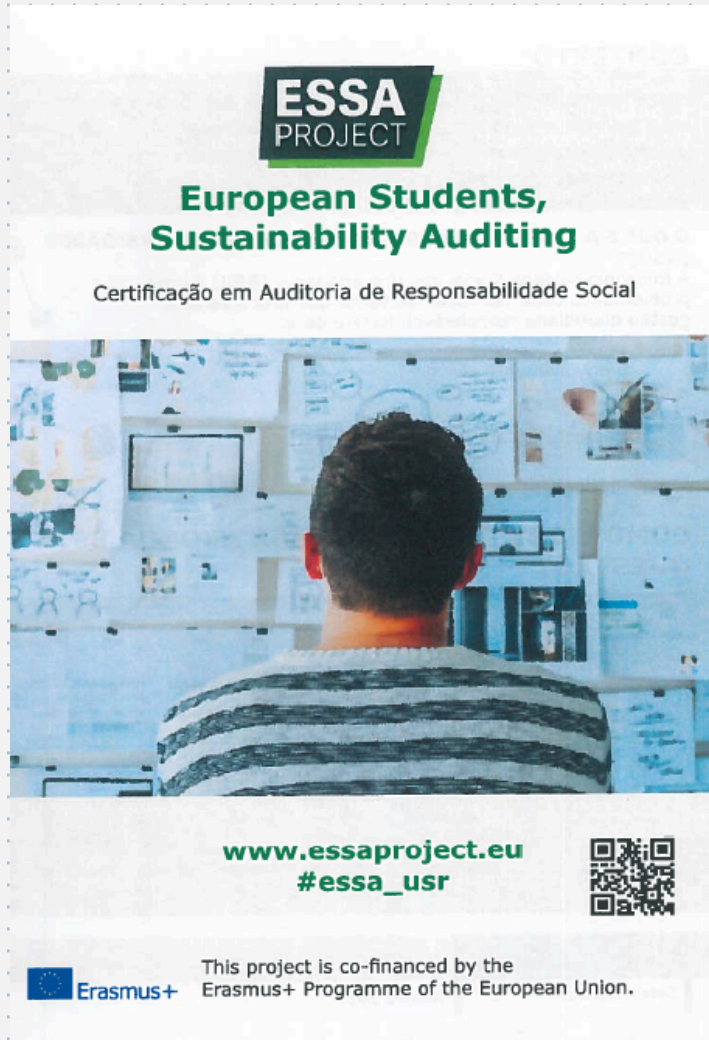
Facilitator Trainings

Student Auditor Trainings

Audits



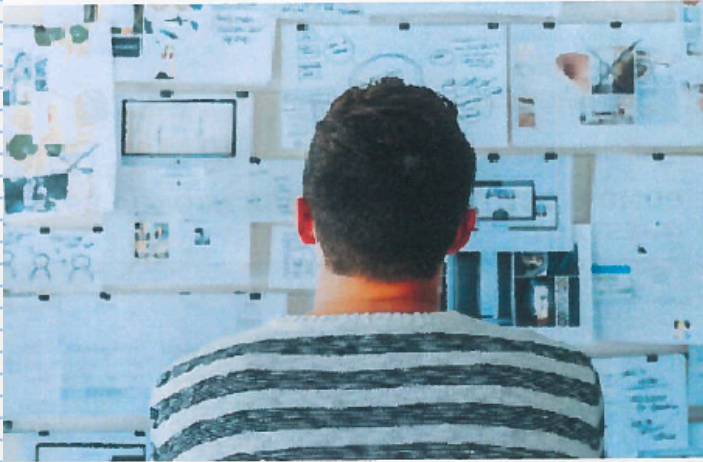
# Research Context



**ESSA PROJECT**

**European Students, Sustainability Auditing**

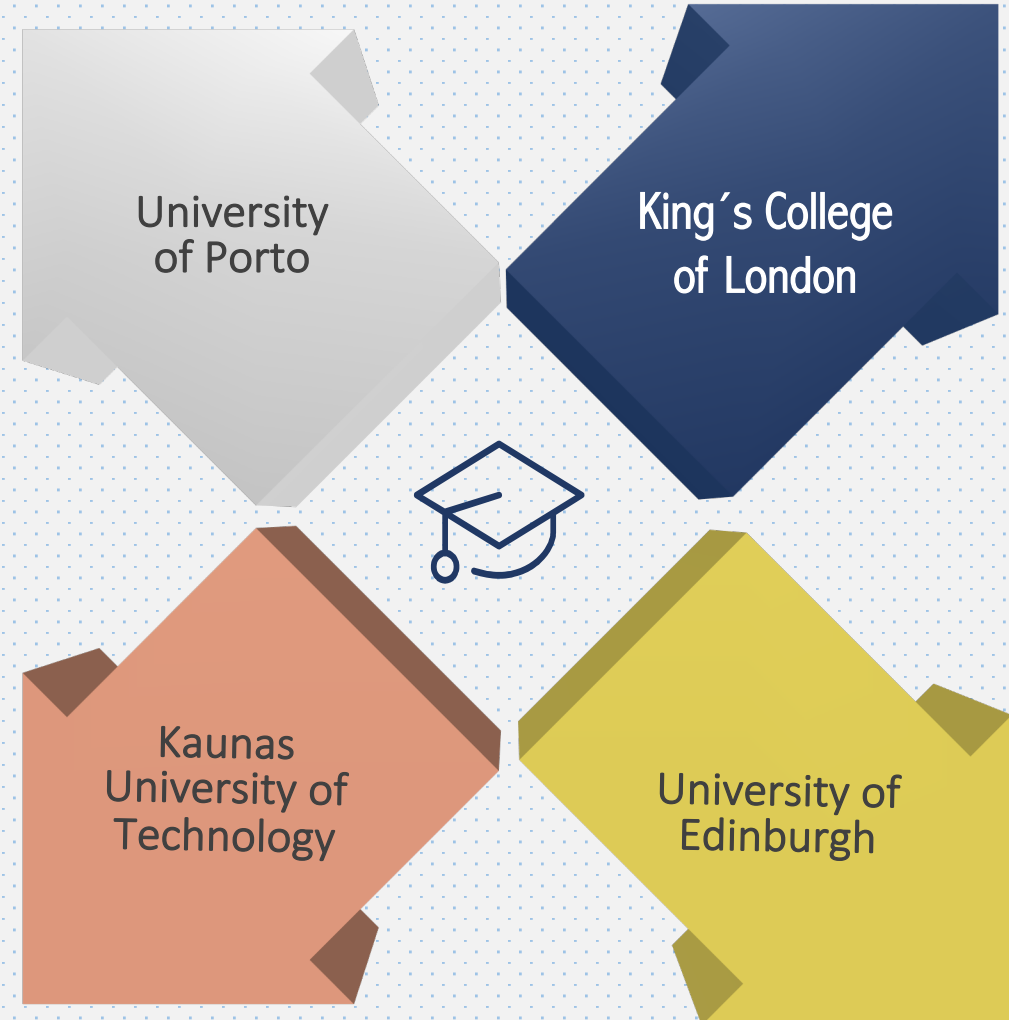
Certificação em Auditoria de Responsabilidade Social



[www.essaproject.eu](http://www.essaproject.eu)  
#essa\_usr



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# Mixed Research Methodology

(Johnson & Onwuegbuzie, 2004; Bryman, 2006; Creswell, 2009; Vilelas, 2009)

Qualitative data



More in-depth and complex perspectives of all stakeholders

combining different qualitative and quantitative data collection and analysis techniques

provides a more detailed, in-depth and multifaceted information collection

Quantitative data



Statistically analyzed Results for a large number of actors

They serve a complementary purpose of extend understanding given the complexity of the object of study

# Data Collection Methods

Qualitative data

Quantitative data

Focus groups  
(face-to-face and  
online)  
with ESSA students

Interviews  
Stakeholders and  
USR Project  
Managers

Secondary analysis  
of materials  
produced by ESSA  
students

Documental analysis  
World and European  
USR guidelines  
Universities information

Questionnaires  
Academic community

# Students Auditor Training Process

Students' Auditor training course



Audit a European University

• **online:** preparatory package with **readings and key videos** about the theme  
• Beginning of a **individual training journal**

**1st Fase**

**2nd Fase**

- **Training week** focus on 3 main topics:
- **USR concept;**
- **Audit in USR;**
- **Simulations of audits and reporting**

• **online:** **self evaluation** activities and **reflexive evaluation**

**3rd Fase**

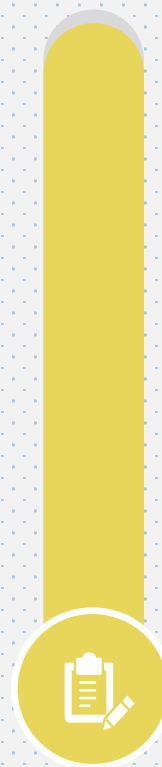
• **Conducting a supervised university social responsibility audit**

1<sup>st</sup> Audit: University of Edinburgh  
2<sup>nd</sup> Audit: Kaunas Technological University  
3<sup>rd</sup> Audit: University of Porto  
4<sup>th</sup> Audit: King's College of London (2019)

# Preliminary data analysis from ESSA project



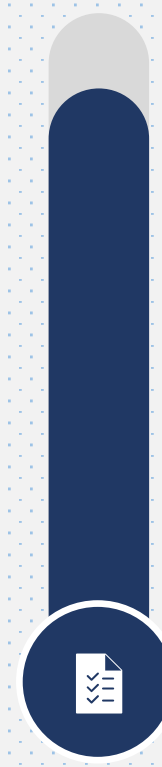
- ? Students from the University of Porto who participated in the audit of University of Edinburgh (2016), Technological University of Kaunas (2017) and King's College of London (2019)
- ? Students from the University of Edinburgh and the Technological University of Kaunas who participated in the audit of University of Porto (2018) and King's College of London (2019)
- ? Students from the University of Porto who participated in the ESSA Auditor training course



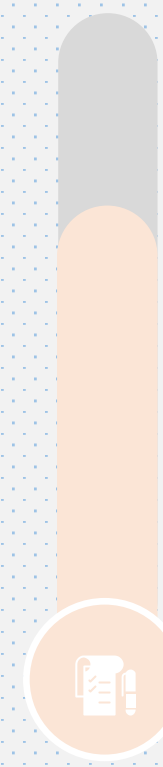
Base-line survey



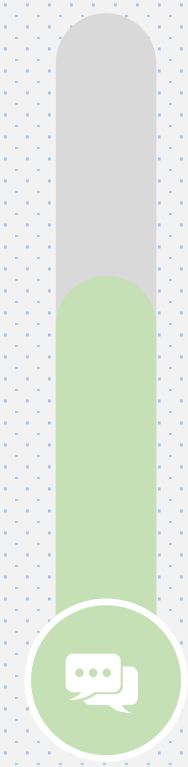
Post- training survey



Follow-up Survey



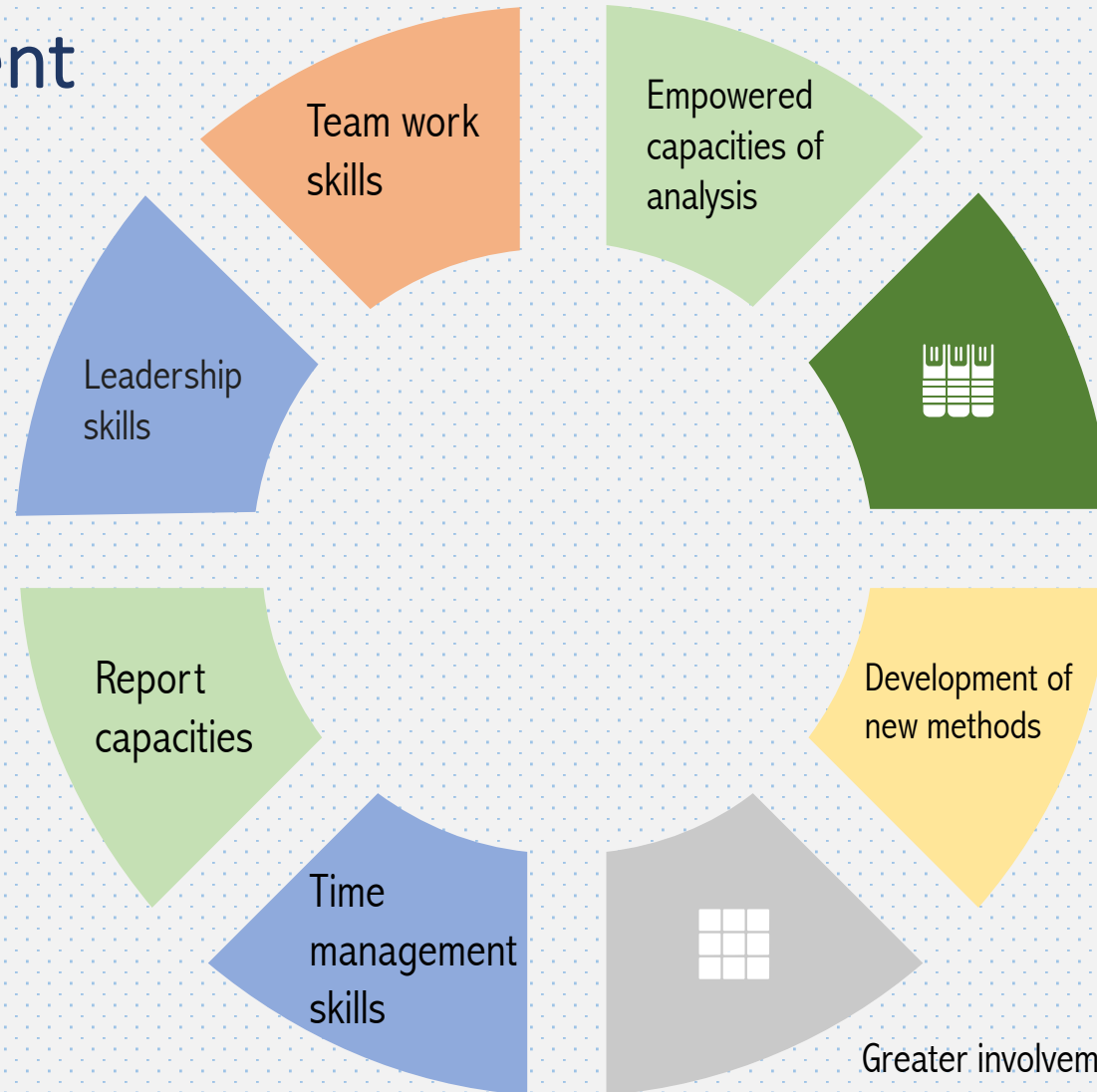
Endline Survey



Focus-group

# Impact as a Student

*"Now I will really start looking to my university with other eyes and try to make different things!"*



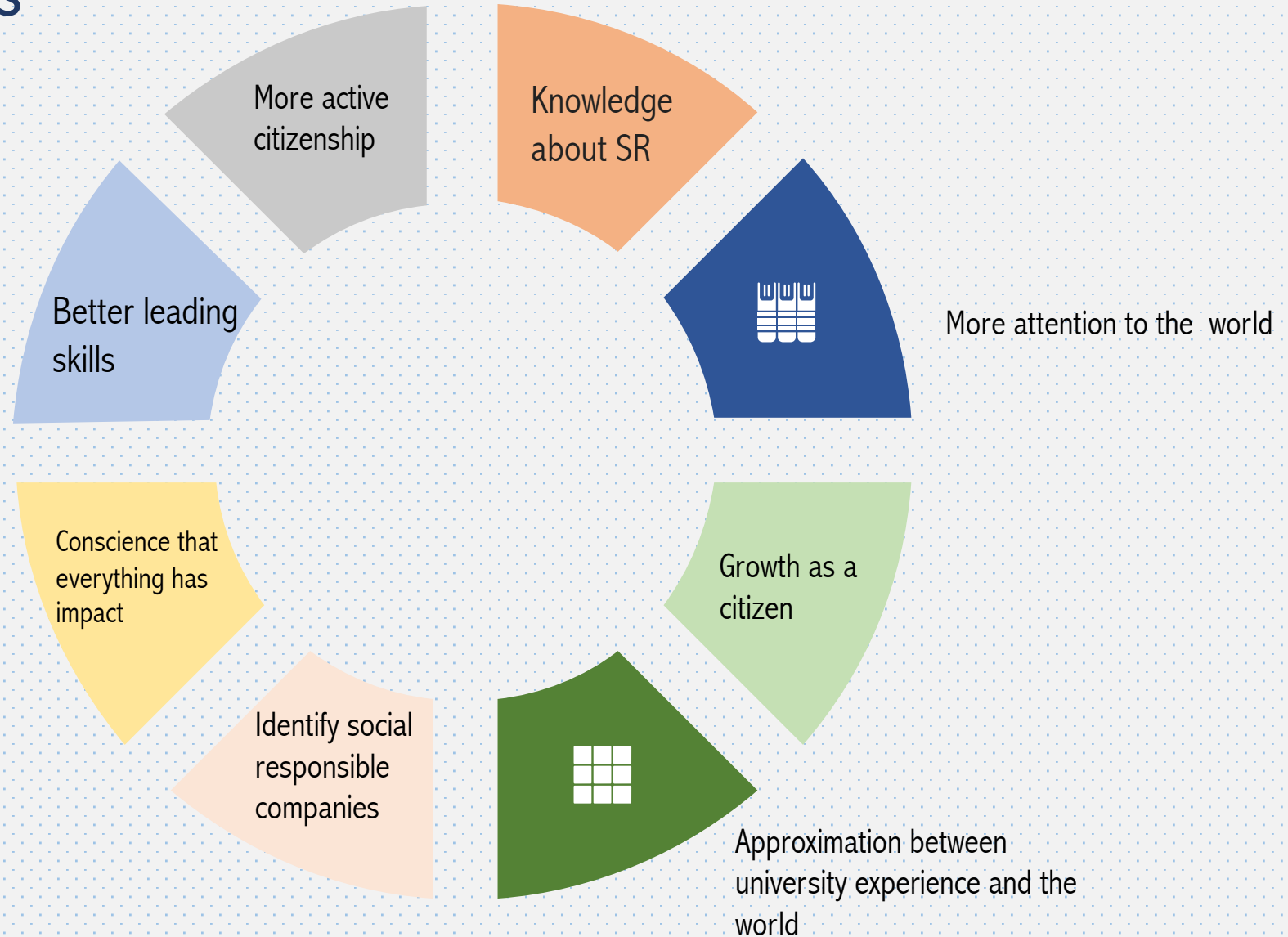
Influence on the perspective on their studies

Development of new methods

Greater involvement in their university

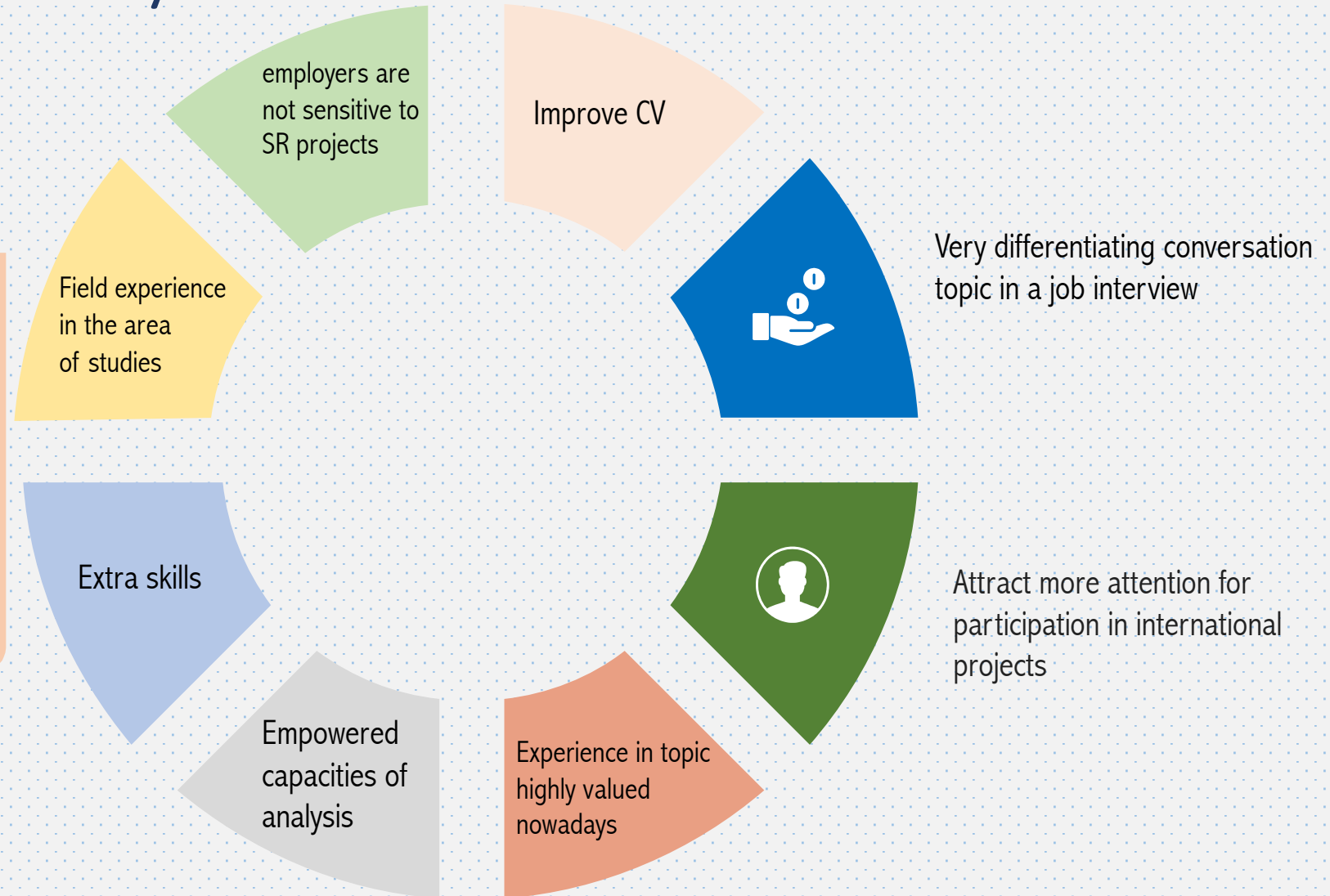
# Impact as Citizens

*"I was already interested in the topic and i was already working to improve the SR on people in general, but now i am really committed to make other people reflect about the topic (...)"*



# Impact on Employability

*“I have a different perspective of how Institutions are run and how measures should be implemented as a whole. I thing it can be an asset because it shows concern, awareness and responsibility”*





**USR projects**

- Development of transversal competences
- Increased awareness of social responsibility
- Better understanding of the connection between theory and practice (Cheng, 2018)

Experiential learning

Advanced training

New abilities

Personal Growth

Opportunities to work outside disciplinary areas

Service learning

Transversal competences



# Conclusions



USR projects are a distinct opportunity for improving practical and communication skills, enhancing sense of social responsibility (Cheng, 2018: 423)

HEIs can be a support to students in developing (...) the ability to combine subject matter knowledge and a set of complementary skills in ways that go beyond traditional classroom classic assignments and objective examinations” (Rutti et al, 2016: 422-423)



“when we had the chance to analyse thoroughly what XXX is doing regarding this matter, and to talk to staff and students, that's when we really understood the difference that was made in their lives the simple act of being careful enough to guarantee equal opportunities and caring for the community and the environment around us and them.” (female, Psych)



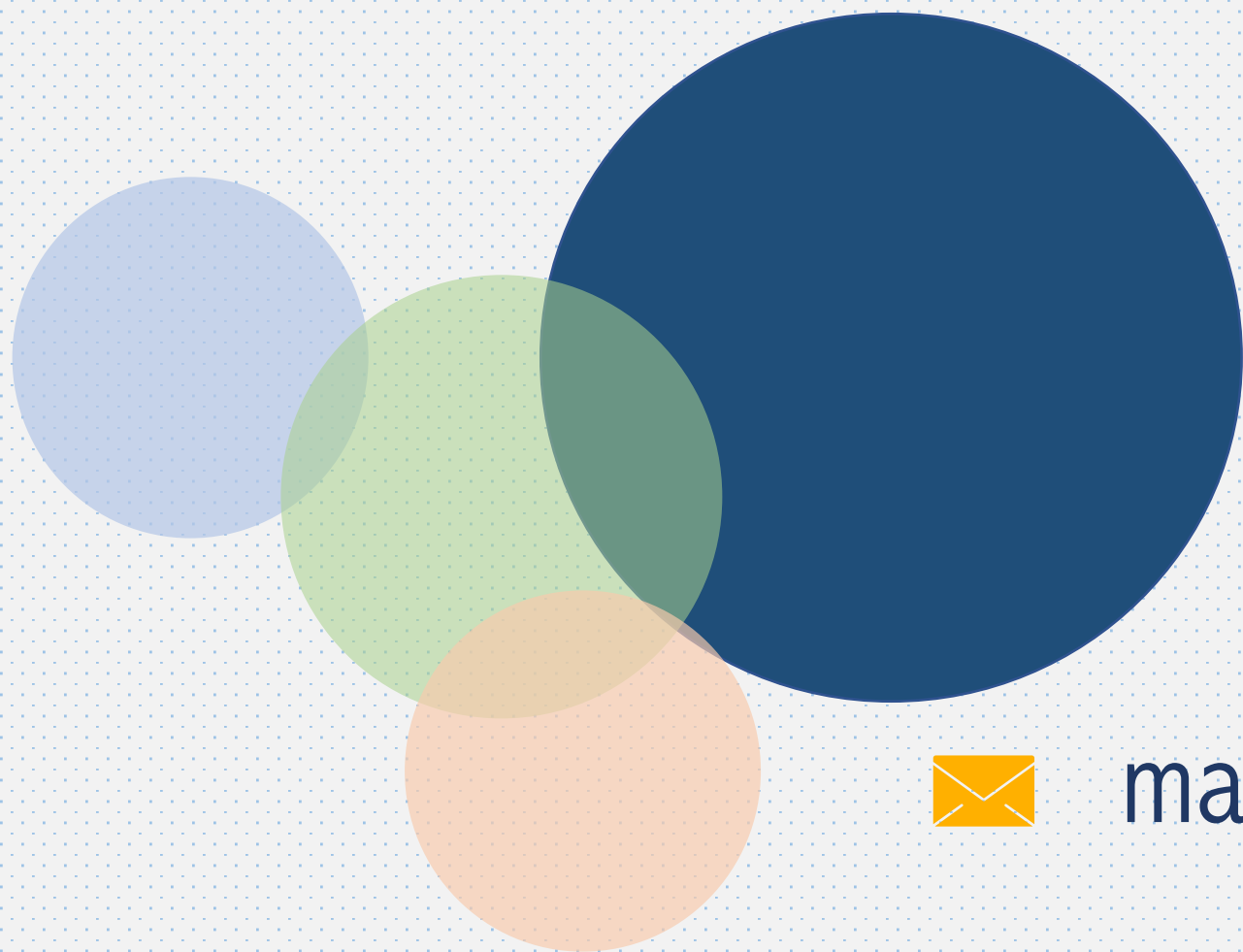
“the auditing days in XXX were some of the most challenging days in my student life, since it was a continuous learning journey (...) we felt that our voice could be heard and we could contribute to a society more aware of their responsibilities through the community.” (male, Engineering)



As one participant student concluded “USR borders are much more wide and comprehensive” involving the HEI’s “traditional commitment to the social tissue in forming a critical, visionary and sustainable generation” but permeating “the management of all University processes” (Male, UPorto).



“ [1] ... my personal experience as a university student ... allowed me to grow on skills as important as communication, critical thinking and team-work.... The learning process that prepared the team to perform the audit was also a fresh look into education itself. [2] ... an impact on Higher Education Institutions - ... create a network of engaged, reflective students. [3]... the improvement of society itself, through the creation of more engaged citizens, more aware of their role in communities and the importance of fulfilling their responsibilities and acting together on sustainability.” (male, Medicine)



Thank you!



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